

# International Cooperative Banking Association (ICBA)

## Activity Plan -Budget for the Year 2025

### Suggested Activity Plan /Work Plan & Budgeted Expenditure: 01 January 2025 to 31 December 2025

Sl. No.	Activity/Event	Partners	Location	Period
1	Premises for ICBA Secretariate	NAFSCOB	Navi Mumbai, India	January to December, 2025
2	Staff to assist President: Secretary and Assistant to Secretariat (Hired Adhoc- Need based) -Sharing with NAFSCOB	Honorarium/Compensation 1. Secretary 2. Assistant	C/O NAFSCOB Navi Mumbai, India	January to December, 2025
3	Research Staff / For Studies/Staff/Consultants (Retention based on MOU)	Assignment based consultancy Fee/Retention Fee/salary	Global coverage	January to December, 2025
4	Preparations for IYC 2025/Publications/Printing /Stationery, Design and related matters, If any, Logo, IYC 2025 Booklet	ICBA /NAFSCOB	Global	January to December, 2025
5.	Event in collaboration with NEDAC, NAFSCOB, ICBA	ICBA/NAFSCOB. Cooperative University of Kenya	Kenya: Mombasa & Nairobi	24 Feb to 03 March, 2025
6	ICA 2030 strategy workshop	ICBA/ICA /NAFSCOB/	Brussels	10-13 February, 2025
7	Dissemination of ICA Strategic Plan 2020-2030	Sharing Partners NAFSCOB/SCBs/NCUI/ Cooperative Congress,	Global	2025

8	IYC 2025 Seminar and NAFSCOB Board meeting	NAFSCOB/ICBA/MSCB	Mumbai on 18-03-2025	March, 2025
9	International Year of Cooperatives 2025	ICBA/NAFSCOB/ICA	Preparations/ICA Board Punta Cana	01-04 April, 2025
10	Outsourcing to create Data Observatory / Data bank for ICBA members & Research Related Paper: MOU/Research Study to be outsourced	NAFSCOB/ICBA/ICA-Regional Offices/IRU/Rabobank-Tilburg University/Consultancy/Outsourcing	Global coverage to develop & disseminate global knowledge of the cooperative movement	2025
11	Networking: Unite to Unlock	ICBA/Rabo Partnerships	Utrecht, Netherland	7-8 April, 2025
12	One day Workshop/Conference/seminar to plan for SDGs/identified issues/cooperative identity during IYC 2025	ICA/ICBA/NAFSCOB / A & N SCB	Port Blair, Andaman & Nicobar Islands	23 April, 2025
13	International Event/IYC2025 by LEGA COOP	ICBA/ICA/NAFSCOB/LEGA COOP	Milan, Italy	5-7 May, 2025
14	Regional Forum BY APRACA on Circular Economy	APRACA/ICBA/NAFSCOB	Bali, Indonesia	26-28 May, 2025
15	Preparations for Financing for Development	ICBA/ICA/NAFSCOB/	Seville, Spain (Hybrid	30 June, 2025
16	ICA GA/Events/Activities	ICA/ICBA/NAFSCOB	Manchester, UK	2-5 July, 2025

17	ICBA Technology EXPO: Iconic leaders' Summit	ICBA/	Gift City, Gujarat, India	21-22 August, 2025
18	ICA-Americas	ICBA/ICA -AM	CANCUN, Mexico	26-28 August, 2025
19	IRU Congress	IRU/ICBA/NAFSCOB	Vienna	21-23 October 2025
20	International Court of Justice -Hague on 24 October 2025	ICA Agency Fee/ ICBA: Partnership	The Hague	24 October, 2025
21	OCB, Brasilia	OCB/IICA/CBA/NAFSCOB	Brasilia	09-11 November, 2025
22	ICA-AP	General Assembly	Sri Lanka	24-11-2025
23	Legal/Professional Fee/visit	Matters related to ICBA		2025
24	Computer, New Laptop Technical maintenance, stationery, communication services upgrade, upload etc.	Search for Technical Assistance/NAFSCOB/New Laptop	Navi Mumbai, India	January to December, 2025
25	Renewal of Domain Name/Web Design / Hosting & Related matters	Icba.coop	Dot .coop Digihost	2025 October 2025
26	Auditor Fee	ICBA Income & Expenditure for 4 Years (October 2019 to December, 2025)	India	January to December, 2025
27	Yearly Report to ICA Board			

**Note:**

1. The 2025 work plan of the ICBA, which completed 100 years of the creation of the ICA Committee on Banking in 1922, rests on the following pillars: Members first, 100 years of the CFI movement at the international level, Effective communications and outreach and Research, Cooperative Identity, Analyses and Literary Works
2. The work plan for 2025 is also based on the ICA strategic Plan for 2020-2030. The plan is aimed at addressing the Four broader Themes as enunciated in the ICA strategic Plan. They are: 1. Promotion of the Cooperative Identity, 2. Promote the Cooperative Movement. 3. Cooperation among Cooperatives, and 4. Contribution to Sustainable Development. More Focus /emphasis may also be given to other proposals.
3. ICBA Statutory Meetings: Physical in July and November 2025
4. Certain Expenditure is always shared by Indian Partners and therefore treated as source of support.
5. Outcome:
  - a. Successful dissemination of ICA Strategic Plan 2030 and about the important sector, ICBA, of ICA.
  - b. Excellent coordination with National and International organization is aimed including EACB and Rabo Bank.
  - c. Collaboration with the International organization which helps to establish closer contacts with Cooperative Banking & Financial Cooperatives/Banking Supervision and also CICTAB, IRU, APRACA & NEDAC.
  - d. Strengthening of CFIs with particular reference to the Financial Stability & Regulation
  - e. All other Notes are as spelt out in the earlier work plans.
6. **IYC 2025 celebration will be centered around the New Delhi Action Agenda (NDAA)**
7. **The above budget proposal does indicate the likely agency charges /collaboration charges to ICA in case of future proposed programs. During IYC2025, there may be additional expenditure to be incurred from the Balances available as on 31-12-2024.**
8. **The redistribution amount appear to be insufficient to meet all the activity plans unless it is periodically monitored.**